

Emergency Management Institute



FEMA

This Certificate of Achievement is to acknowledge that

ROBERT D. ANDREWS

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the Independent Study course:

IS-703.B:

**NATIONAL INCIDENT MANAGEMENT SYSTEM RESOURCE
MANAGEMENT**

Issued this 06th Day of December, 2023

Jeffrey D. Stern, Ph.D.
Superintendent
Emergency Management Institute
Federal Emergency Management Agency