

# Emergency Management Institute



## FEMA

This Certificate of Achievement is to acknowledge that

**ROBERT D. ANDREWS**

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the Independent Study course:

**IS-632.A:  
INTRODUCTION TO DEBRIS OPERATIONS**

*Issued this 06th Day of December, 2023*

Jeffrey D. Stern, Ph.D.  
Superintendent  
Emergency Management Institute  
Federal Emergency Management Agency

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