Emergency Management Institute



This Certificate of Achievement is to acknowledge that

ROBERT D. ANDREWS

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the Independent Study course:

IS-15.B:

SPECIAL EVENTS CONTINGENCY PLANNING FOR PUBLIC SAFETY AGENCIES

Issued this 05th Day of December, 2023





Jeffrey D. Stern, Ph.D.
Superintendent
Emergency Management Institute
Federal Emergency Management Agency